

**Project: Development of District Integrated Waste Management Plans in  
KwaZulu-Natal Province**

<p><b>1. Programme Name:</b> Urban Environmental Management</p>
<p><b>2. Component Name &amp; Number:</b> KwaZulu-Natal Department of Agriculture, Environmental Affairs &amp; Rural Development Directorate: Environmental Planning and Coordinating Services</p>
<p><b>3. Partner Name:</b> Two Municipalities: 1. uMzinyathi 2. uMkhanyakude</p>
<p><b>4. Number of projects; as well as person (s) in charge and contact details:</b> Planned number of projects: One Actual number of projects: One  Person (s) in charge and contact details: Mlu Binda (Project manager); Tel: 033-3559 433; Email: mlu.binda @kzndae.gov.za</p>
<p><b>5. UEM Grant Received:</b> Planned: R500,000 Actual Receipts: R500,000</p>
<p><b>6. Duration of programme activities:</b> Planned start date: 2007      Actual start date: February 2010 Planned end date: 2010      Actual end date: April 2011</p>
<p><b>7. List of Annexures:</b> <i>(E.g. project reports of highly successful projects (success stories); pictures illustrating the highlights; as well as any other annexures that the Partner deems necessary to explain further the contents of the Partner main report).</i> None</p>

**A: Original objective (s), outputs aimed for and accomplished solutions (outputs)**

Using the Overview of programme level monitoring framework (Table 10) and UEM Programme Logical Framework (Annexure 3) of the UEM Programme Document; list and compare outputs as planned against actual realisation of these outputs by the time of programme closure. Where possible, please attach the 'means of verification' information as stipulated in the above mentioned table and annexure.

What were key successes, highlights and failures (and how the latter could have been avoided)?

*(Where the 'means of verification' information are large documents which can't be sent electronically with the report, please put them together so that these can be fetched by the Consultant during his visits).*

<b>Programme objectives</b>	<b>immediate</b>	<b>Outcome indicator</b>	<b>Means of verification</b>
To develop a Integrated Waste Management Plan as directed by the Waste Act 59 of 2008 for the two Municipalities.		Produce a final document on the Integrated Waste Management Plan for the Municipalities	Verification would be needed for data and this will be done thorough use of alternative information sources where possible

**B: Thematic focus areas addressed (e.g. National Air Quality, Waste Management, Integrated Urban Planning; City Sustainable Energy Strategies; Climate Change, etc):**

List and compare thematic focus areas as planned against actual realisation of these thematic focus areas by the time of programme closure.

What were key successes, highlights and failures (and how the latter could have been avoided)?

<b>Thematic focus area</b>	<b>Planned</b>	<b>Actual</b>
Waste Management	To develop a Provincial Integrated Waste Management Plan addressing, as a minimum,	All the points in the planned column were difficult to realise due to the following:

	<p>the issues listed in section 12 of the waste act:</p> <ul style="list-style-type: none"> <li>a) quantities and types of waste that are generated in the area</li> <li>b) and disposal of waste description of the services that are provided, or that are available, for the collection, minimisation, re-use, recycling and recovery, treatment services</li> <li>c) the number of persons in the area who are not receiving waste collection</li> <li>d) identify and address the negative impact of poor waste management practices on health and the environment</li> <li>e) set out the priorities and objectives of the Department, provincial department or municipality in respect of waste management</li> <li>f) establish targets for the collection, minimisation, re-use and recycling of waste</li> <li>g) set out how the Department intends to identify the measures that are required and that are to be implemented to support municipalities to give effect to the objects of this Act</li> <li>h) indicate the financial</li> </ul>	<ul style="list-style-type: none"> <li>• The guide with respect to developing IWMPs at the time did not indicate the required level of information wrt certain types of waste</li> <li>• These points on planned column were not enforceable at the signing of SLA as the act was to yet promulgated</li> </ul>
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	resources that are required to give effect to the plan	
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**C: Contribution of overall programme management and organisation; financial management and procurement; programme and component monitoring to achievement of desired outputs.**

How have these enhanced the achievement of the desired outputs?

No comment

How have these hindered the achievement of the desired outputs?

No comment

What were challenges and how were these addressed?

It has been a challenge trying to make sure that the Municipality sticks to the agreed timeframes.

What lessons have been learnt?

There needs to be a guide that indicates what information (over and above that indicated in the waste act) needs to be reported, in what manner, the level of detail, and during what period should IWMPs be generated.

*(For example, one of the Partners had mentioned that because they did not know how much money they still had at National Treasury at the time, that had caused delays in the implementation of some of their programme activities as they did not want to enter into contracts with service providers until they knew how much they would be receiving from National Treasury).*

**D: Contribution of component institutional anchoring and implementation management (as contained in the attached section 4.4 of the UEM Programme Document) to the successful achievement of the desired outputs.**

How have these enhanced the achievement of the desired outputs?

How have these hindered the achievement of the desired outputs?

What were challenges and how were these addressed?

What lessons have been learnt?

	<b>Component 1 NPUEM</b>
<b>Implementing agencies</b>	KZN DAEA&RD
<b>Institutional Anchoring</b>	KZN DAEA&RD, Environmental Planning and Coordinating Services
<b>Implementation strategy</b>	Working with Information from Municipal IWMPs
<b>Component organisation</b>	Existing cooperative governance structures
<b>Component management</b>	Integrated in government structures
<b>Technical assistance</b>	DAEA&RD Project Team and Consultant
<b>Budget</b>	R 1,810,000
<b>Flow of funds</b>	Government procedure for financial management will apply. Funds paid out on intervals, on accomplishing of agreed outputs
<b>Reporting</b>	Draft reports followed by final reports once after comments have been provided on the draft

### **E: Alignment with other Partners within and outside your Component**

How did you plan to align your activities with other Partners within and outside your Component?

What alignment actually occurred and how?

What were challenges and how were these addressed?

What lessons have been learnt?

Strict monitoring is required when dealing with Municipalities

### **F: Best practice and overall lessons learnt about the programme**

The study is not complete so lessons with respect to outcomes of the development of PIWMP will be given upon completion. However a few has been learnt in terms of the scope

and detail of the work to be done by consultants. These include breakdown on roles and responsibilities or involved players with regards to holding a workshop.

### **G: Key Recommendations**

What key recommendations can you make or what improvements need to be made if the UEM Programme can be sustained and / or replicated?