

<p>1. Programme Name: Urban Environmental Management</p>
<p>2. Component Name & Number: CD: Coordination & Information Management</p>
<p>3. Partner Name: Department of Environmental Affairs</p>
<p>4. Number of projects; as well as person (s) in charge and contact details: Planned number of projects: 2 Actual number of projects: 1 Person (s) in charge and contact details: Dr J Badul – Tel: 012 310 3952</p>
<p>5. UEM Grant Received: Planned: R3 million Actual Receipts: R 745 000</p>
<p>6. Duration of programme activities: Planned start date: May 2009 Actual start date: August 2009 Planned end date: November 2010 Actual end date: March 2011</p>
<p>7. List of Annexures: Please refer to attached chapters of the Final Legacy Report.</p>

A: Original objective (s), outputs aimed for and accomplished solutions (outputs)

The development of the Greening 2010 Legacy Report is aligned to the objective of Component 2 (i.e. as indicated in Table 10 of the Overview of programme level monitoring framework and Annexure 3 of the UEM Programme Document , which alludes to ,” Knowledge creation, awareness and advocacy on best practices....”. The report aligns to the requirement of component 3 and also alludes to legacy aspects. The report once distributed, will also support advocacy for sustainable environmental management and awareness raising of event greening.

The key success of the project was the actual development of the Greening 2010 Legacy Report. The key challenge in developing the report was the lack of quantitative data which was required from the host cities. As a result, the report was compiled against information received from some of the host cities.

One of the major successes of having compiled the report is the evidence of the vast number of greening initiatives which were implemented in an attempt to green the 2010 FIFA World Cup (2010 FWC).

B: Thematic focus areas addressed (e.g. National Air Quality, Waste Management, Integrated Urban Planning; City Sustainable Energy Strategies; Climate Change, etc):

This particular area of work need not necessarily be compared to other theme areas, as this was a special project in support of the 2010 FIFA World Cup. Further, greening includes all of the above-mentioned theme areas. However, this was specific to the greening of the 2010 FWC.

C: Contribution of overall programme management and organisation; financial management and procurement; programme and component monitoring to achievement of desired outputs.

Advance planning was imperative in ensuring that the project would be completed on time. This entailed the incorporation of the required amount of time that would be necessary for the tender procurement procedures to be followed for the appointment of the consultant. Procurement processes ensued between August 2009 and January 2010. The contract was signed with the consultant in February 2010. Work commenced once the order number was issued, which was on 4 May 2010. This was a 12 month contract. Therefore, the contract is still valid, in view of the timeframes against the issued order number.

There were several challenges experienced by the service provider appointed to develop the report. This was due primarily to the dependency of the service provider for the necessary information from the host cities and other key stakeholders such as the Local Organizing Committee. Nonetheless, DEA hosted several meetings, conducted several follow ups with host cities and the service provider held several bilateral discussions with the host cities in order to obtain the necessary information.

One of the most important lessons emerging from the process is the need to become more independent with regard to information requirements. For the future, this particular area of work would need to be also accommodated for, into the original Terms of Reference for the appointment of the consultant, in conducted similar type of work.

D: Contribution of component institutional anchoring and implementation management (as contained in the attached section 4.4 of the UEM Programme Document) to the successful achievement of the desired outputs.

The choice of anchoring the UEM programme with DEA is supported. No challenges were experienced. However, being an official of the department, who was

responsible for the project, and also being aware of processes and functioning of necessary matters within the department may have been added-value to the process. This may be otherwise for other partners outside of DEA.

E: Alignment with other Partners within and outside your Component

With regard to project funding allocation for greening projects, it was found that alignment for project support between the cities and DEA did occur. This prevented duplication of funding allocation against greening projects made by the cities within the UEM programme (i.e., City of Cape Town and Ethekewini Metro). There were no challenges as there was no duplication of efforts.

F: Best practice and overall lessons learnt about the programme

One of the key observations from the entire process from project commencement to project completion was that it was imperative to ensure adequate timeframes were allocated for each step of project implementation. Secondly, the challenge of collection of data from other key stakeholders, suggests that in the future, a lesson learnt is that this matter should be approached differently, in order to minimize dependency from outside stakeholders, key in ensuring delivery to the project.

G: Key Recommendations

The fund obtained from the UEM programme was most beneficial. The development of the report outlining greening initiatives of the 2010 FWC, will not have been made possible, had it not been for the funding received from the project. The allocation of the funding made possible the pooling of information in order to ensure that a final comprehensive report would be developed which captured all greening initiatives implemented by various spheres of government as well as parastatals.

Areas of support of similar nature would be most welcome, in view of South Africa hosting the COP 17 in November/December 2011, and the need for hosting a climate neutral event.